University of Reading Corporate-Level Risk Assessment for Covid19

Version date: 21th July 21

Purpose and ownership

This assessment is owned by the Major Recovery Team Chairs. It provides high-level summarised analysis of responsibilities to support more detailed local risk assessment and development of control measures.

Scope

University of Reading teaching and other work activities, excluding operations in the University of Reading Malaysia and University of Reading South Africa.

People potentially at risk

Staff, students, visiting academics, employees of contractors and tenants, visiting prospective students and their families, visitors to other events, members of the public using retail and sports facilities.

Specific Hazard	Control measures	Action by	
Transmission of SARS-CoV-2 virus	Transmission of SARS-CoV-2 virus		
All	Safety Notes 75, 76, 77, 78 continue to provide guidance to all	Major Recovery Team (MRT), Health	
	staff – These will be reviewed once specific guidance has been	& Safety Services (HSS)	
	issued by the English Government and reissued as necessary		
All	Health and Safety Co-ordinators can access additional guidance	Health & Safety Co-ordinators (HSC),	
	and support via their Liaison Advisors in HSS, so they can advise	HSS	
	Heads of Schools and Functions and staff locally		
All	Inductions for staff and students, further detail below	See below	
Full return to campus of entire mixed	A transitional phase will begin and Line Managers are	MRT, Heads of Schools and Functions	
infection-status University community	encouraged to look into and implement a phased return to the		
	University as operations and the situation requires.		
	Categories of teaching and research permitted are decided and	MRT, Teaching & Learning Deans,	
	reviewed in accordance with UK Government requirements and	Research Deans	
	guidance		
		MRT	

Specific Hazard	Control measures	Action by
General risk arising from infectious persons	Staff, students and visitors are instructed not to visit campus	line managers, academic staff,
being present on campus	buildings if they meet any of the criteria requiring them to self-isolate	Corporate Communications
	Disciplinary measures are available and will be used in response	line managers, academic staff, school
	to failures to comply with self-isolation requirements	disciplinary committees, HoS/F
	Protocols have been established determining how the University	MRT, Case Management Team, HR,
	will respond to confirmed cases on campus, and these will be	Student Services, ACMO working with
	reviewed as required	UPP
	Implementation of protocols for response to cases	line managers, academic staff, Cleaning Services, ACMO working with UPP
Direct person-to-person transmission from	Staff, students and visitors are instructed in responsible use of	line managers, academic staff,
pre-self-isolating persons, through	tissues, including via signage	Corporate Communications, Cleaning
coughing, sneezing		Services
Direct person-to-person transmission from	Reduced-capacity limits have been set for centrally bookable	Space Management, Timetabling
people who are infectious but, for whatever	teaching spaces. Measure to remain in place but will remain	
reason, are not self-isolating, through other	under review appropriate to local viral risk levels.	
behaviours while at work or in teaching	Reduced-capacity limits have been set for school-controlled	Space Management, Heads of Schools
sessions	teaching spaces. Decision by HOS as to the capacities of spaces	
	but will remain under review appropriate to MRT and to local	
	viral risk level.	
	Access to Study Spaces to be controlled – No change at present	
	but will remain under review.	
	Academic staff have been instructed to review, risk assess and,	Academic staff, module convenors,
	where appropriate, re-design teaching activities to minimise	Programme Directors, School
	contact which compromises social distancing (generic teaching	Directors of Teaching & Learning,
	risk assessment provided)	Teaching & Learning Deans
	Line managers, Project Team Leaders, Principal Investigators	line managers, Project Team Leaders,
	have been instructed to review, risk assess and, where	Principal Investigators, Corporate
	appropriate, re-design work activities in line with Safety Notes to	Communications
	minimise contact which compromises social distancing; multiple	
	options are available including limiting time in attendance, de-	

Specific Hazard	Control measures	Action by
	synchronising attendance, etc. Ongoing review as legal and	
	University requirements are updated.	
	Where risk assessment identifies unavoidable close contact is	line managers & Project Team Leaders
	likely to arise from the work activity, then risk assessors will	& Principal Investigators, who are
	consider the provision of additional PPE to staff for those specific	undertaking risk assessment, Health &
	tasks.	Safety Co-ordinators advising risk
		assessors
	Staff, students and visitors are informed of the University's	General information - Corporate
	general control measures and inducted in their own general	Communications
	duties through ongoing corporate communications and Covid	Generic Induction – HR, Student
	induction modules accessed through UoRLearn, including a	Services
	module specifically on teaching	
	Staff, students and visitors are inducted in the specifically local	Local Induction – Line managers,
	control measures and expectations	student supervisors
	Staff, students and visitors take personal responsibility and	All staff, students and visitors
	maintain social distancing as appropriate to comply with	
	University control measures.	
	Staff, students and visitors take personal responsibility and avoid	All staff, students and visitors
	higher risk behaviours, especially eating and drinking at locations	
	where this is not permitted or aiming to minimise it at locations	
	where it is discouraged.	
	Specific modification of local work environments to increase	line managers, Laboratory Managers,
	distance between persons or provide barriers (eg temporary	and other staff in control of
	relocations, screens) (Physical items to remain in place for the	workspaces
	Autumn Term but will remain under review)	
	Restrictions on events (Events processes to be reviewed once	Events
	Government guidance is published)	
Direct person to person transmission from	Adjusted timetabling to de-synchronise session start and finish	Timetabling
people who are infectious but, for whatever	times, where possible	
reason, are not self-isolating, generally in	Modification of common areas, including eg one-way systems,	local HSCs' Common Areas Plans
transit and circulating in common areas	one-in-one-out for particular spaces (HOS/Functions are to	

Specific Hazard	Control measures	Action by
	ensure an ongoing review of these measures are undertaken and	
	controls adapted as deemed necessary)	
Indirect transmission of virus – from hands	Staff, students and visitors instructed to wash hands in	General information - Corporate
to faces	accordance with official guidance	Communications
		Generic Induction - HR, Student
		Services
		Local Induction - line managers,
		student supervisors, those hosting
		visitors
	Staff, students and visitors wash hands in accordance with official	All staff, students and visitors
	guidance	
	Provision of handwashing facilities	Estates
	Replenishment of handwashing products	Estates (scheduled replenishment)
		All staff and students alerting Estates
		to low stocks (reactive, via Estates
		helpdesk ext 7000)
Indirect transmission of virus – from	Enhanced proactive, routine cleaning regimes	Cleaning Services
surfaces to hands	Propping open of doors to prevent touching of handles, local low	Staff (having sought and taken advice
	tech solutions	from HSCs and Fire Safety Advisor)
	Propping open of fire doors to prevent touching of handles,	HSCs (via Common Area Plans),
	technology-assisted solutions	Estates
	Prevention of other frequent touch points through modification	line managers, DTS to provide
	of processes, eg use of printer touch screens	assistance where required
	Prevention of transmission from lift buttons to fingers by	General information - Corporate
	informing all users that lift-use is restricted to only those with	Communications
	need	Generic Induction – HR, Student
		Services
		Local Induction - line managers and
		student supervisors
		Signage by Corporate
		Communications

Specific Hazard	Control measures	Action by
	Personal issue of hand sanitiser for disabled people using lifts	disabled people or their line managers
	and others who cannot easily access handwashing facilities, due	can make request direct to HSS, HSS
	to tasks such as driving for the University	to provide on request with notice
Indirect transmission of virus – from	Responsible disposal of tissues, masks	All students, staff and visitors
contaminated items to surfaces	Timely emptying of bins	Estates (routine proactive)
		All staff and students alerting Estates
		to bins approaching capacity (reactive,
		via Estates helpdesk ext 7000)
Indirect transmission of virus – airborne	Manage ventilation systems in accordance with current official	Estates, Timetabling
	and industry advice (supported by ventilation reviews, and	
	communicated by stickers and, where judged necessary, removal	
	of rooms from central booking availability) (Office spaces which	
	do not have mechanical ventilation or have yet to be surveyed	
	are to be risk assessed for the activity to be undertaken or to	
	continue to use the 2m separation or work at 50% capacity which	
	ever is more appropriate – Line management to arrange	
	appropriate scheduling etc whilst awaiting further Government	
	guidance. Opening of windows/doors is required to assist in air	
	flow)	
Additional transmission risk arising from un-	Mass lateral flow testing provided, in accordance with	Mass Testing Team
identified infection in asymptomatic people	government request (LFT available via established routes)	
Residual transmission risk	Staff and students encouraged to access vaccine when offered	Staff, students
	Support for use of person's-own face covering and hand	All staff & students
	sanitiser. Detailed advice available on Staff Portal and Student	
	Essentials webpages.	
Elevated risk caused by local outbreak	Outbreak response arrangements including contact record-	Major Response Team, Contact Data
	keeping, controlled data transfer with the local authority, and	and Case Management Team,
	contact tracing in support of national tracing system, and	Outbreak Major Incident Team,
	Outbreak Major Incident Team (supported by desk numbering	investigating HSC
	and attendance registers for teaching environments)	o. cc . l . l
	Extensive arrangements are in place to register staff and students	Staff, students, line managers, Hr,
	with positive test results	Student Services

Specific Hazard	Control measures	Action by
Specific environments, tasks, people		
Laboratory research on Sars-CoV-2 virus	Established, formal bio-hazard research scrutiny and approval process - used at accelerated pace in instances of compelling public health need Researchers conducting laboratory tasks on SARS-CoV-2 samples have accelerated access to vaccination where applicable	Chair of Sub-Committee on Biological Safety, Scientific Safety Advisor, Pls for relevant projects Pls, researchers
Library services, retail catering outlets, Sportspark activities, Student Services receptions	Modifications to services to provide options to access services online, reduce in-person mixing and maintain social distancing, including managed queuing and additional screen protection for receptionists and till operators (Items to remain in place but will be reviewed before start of Autumn Term and further decisions to be made by MRT on relaxation if deemed necessary depending on local and national conditions)	Library & Collection Services, Campus Commerce, Student Services
Library	Additional Security patrols and support for senior management to exclude poor performers. Ongoing consideration of options to support Library staff to manage student behaviours.	Library senior management team, Security, Student Services' Behaviour Team
Student accommodation	Operationally managed by UPP, in consultation with ACMO Extensive arrangements are in place to support students to self- isolate	Campus Commerce Campus Commerce, Student Services
Hotel accommodation	Managed in accordance with current UK guidance on hotels	Campus Commerce
Study trips and fieldwork	All study trips and fieldwork already require risk assessment and approval by the School, this assessment is now to include assessment of Covid19 risks during travel and fieldwork (Follow UK travel Guidance)	Senior Researchers approving study trips and fieldwork, Heads of Schools
Travel on University Business	International Travel is being kept under review	Major Recovery Team
	UK travel is to be minimised as far as consistent with business needs, and risk assessed to identify reasonably practicable risk control measures	See above sections covering review of teaching and other work activities
First Aid	First Aid Needs Assessments are required from all areas, to determine hazards and, where appropriate, inclusion of additional items in first aid kits.	Heads of Schools & Functions, Health & Safety Co-ordinators, Building Support Officers (for the central kits they maintain)

Specific Hazard	Control measures	Action by
	Application of the amended UK advice on providing first aid response during the Covid19 pandemic – Safety Note 77 provides	First Aiders
	guidance to first aiders (Item will be reviewed when any new	
	guidance is issued by appropriate statutory bodies)	
Emergency Evacuation	Social distancing may be compromised to ensure evacuation in emergency, disabled staff may disregard one-way systems to access exits or refuges by shortest route	All, staff, students, visitors, Fire Wardens
Individuals instructed to shield by the UK Government	Staff are expected to shield if officially advised to do so and encouraged to discuss their circumstances with their line manager to identify adjustments to allow work from home where possible (The instruction to shield is currently paused by Government)	Staff, line managers (HR can advise line managers)
	On request, Occupational Health can assist with a structured personal assessment of risk	Line managers (referral), Occupational Health Service (professional medical advice)
Individuals living in a household with those instructed to shield, or in personal circumstances which make return to work especially difficult	Staff are encouraged to discuss their circumstances with their line manager; adjustments may typically include work from home, altered duties or hours, furloughing (Furloughing option has now been removed, however persons will need to follow any process implemented by the Government regarding self isolation going forward depending on their own personal vaccination status)	Staff, line managers (HR can advise line managers)
Population groups at potentially higher risk, due to factors including: a) English not the first language. b) Impact of previous disadvantage leading to lower literacy, lower online access, lower trust in authority, increased anxiety about consequence of raising concerns	Additional efforts to ensure important health and risk control messages are received and understood by members of minority ethnic communities, international students and staff, disabled people Additional reassurance on likely consequences from telling line managers of the need to self-isolate or from interacting with the UK Test and Trace system for members of minority ethnic communities, international students and staff, disabled people.	Corporate Communications, Heads of Schools and Functions, Staff BAME Network, Staff Disability Network, RUSU Student Societies HR, Student Services, Heads of Schools
	Provision to staff of key information on paper, sent by post to home address if necessary	Line managers

Specific Hazard	Control measures	Action by
	Reminder that incidents and concerns can be reported	Corporate Communications, RUSU
	anonymously	
Lack of awareness of University policies,	Co-ordinated communications using multiple delivery routes	MRT, Corporate Communications,
control measures and expectations on staff		RUSU
and students		
Hazards other than SARS-CoV-2 virus		
Students' mental health	Existing welfare services continue to be made available to	Students Services, Reading University
	support students	Students Union
	Additional phone hotline is made available, when required, to	Student Services, Corporate
	provide rapid response communications as circumstances change	Communications
	Continual review of the needs of especially communities of	Students Services, Reading University
	students with minimal support networks in Reading	Students Union
Working at home	Home working can continue where appropriate in discussion with	Line managers, Heads of Schools and
	line managers	Functions
	New DSE and electrical safety guidance and informal assessment	Health & Safety Services
	template available for temporary set-ups, and will be reviewed as	
	official advice changes	
	Work is ongoing to explore enhanced health & safety support for	Health & Safety Services, HR
	homeworkers	
	Existing Occupational Health management referral process is	All staff, Line managers, Occupational
	available	Health Service
Work-related stress	Existing work-related stress assessment arrangements are	Line managers, student supervisors,
	available for use by all teams	HR, Occupational Health Service, HSS
	Work-related stress support is available to teams, including risk	Health and Safety Service,
	assessment workshops using the Talking Toolkit	Occupational Health Service, HR
	A range of wellbeing services are available to staff, with	All staff (to access), line managers (to
	information on them available from the University's Wellbeing	refer), HR (to advise and manage
	pages and detailed advice for managers on the covid portal pages	Wellbeing webpages), Corporate
		Communications (to manage Covid
		Portal Pages content)
	Teams are encouraged to spend time on keep-in-touch activities	All staff, line managers
	to minimise isolation while members work remotely from each	

Specific Hazard	Control measures	Action by
	other. (This is still to be encouraged especially if any team	
	member is made to self isolate or the team is fragmented)	
	UEB is monitoring new initiatives, change proposals and routine	University Executive Board,
	operations to control demands and prevent workforce burnout.	Leadership Group, Risk Management
	Senior managers are providing feedback to UEB on the demand	Group, Risk Management & Business
	levels being experienced by teams, communicating advance	Continuity Officer
	warnings and setting limits. Existing risk management framework	
	and process is being used to identify risks from covid, including to	
	staff wellbeing.	
Non-Covid19 major incident response	Resilient capability to respond to another major incident is being	University Executive Board, Health &
	monitored and maintained. If necessary, higher hazard activities	Safety Services
	will be restricted	

Monitoring and review		
Safety Management System Element	Arrangements	Action by
Covid19 incident response & recovery	Using the Major Incident Plan, the UEB initiated the Major Incident Team and Major Recovery Team. The MRT is monitoring International and UK advice and restrictions to assist the UEB provide strategic control of response to Covid19.	Major Recovery Team, University Executive Board
Direct feedback from staff and students	Feedback on the practicability and implementation of risk control measures will be sought and heeded locally by those in control of teaching and other work activities	line managers, student supervisors
Consultation	Arrangements are established for consultation on Covid19 with UCU Safety Representatives, Staff Forum Representatives, and RUSU representing students	MRT Chairs, HR, HSS Director
Incident notification	The existing health and safety incident notification process is available online and can be used in addition to raising health concerns through the line management chain or existing School processes	All staff and students

Monitoring of local arrangements	Local Health & Safety Committees are already set-up to work with local Health & Safety Co-ordinators to monitor the effectiveness of health & safety arrangements, and resolve or escalate issues to the University Health, Safety & Wellbeing Committee or Major Recovery Team	Chairs, Secretaries and members of Local Health & Safety Committees, University Health, Safety & Wellbeing Committee, (trade union and Staff Forum representatives are also welcome attendees), Major Recovery Team
	Additional efforts by local Health & Safety Committees to determine if important health and risk control messages have been received and understood by members of minority ethnic communities, international students and staff, disabled people	Local Health & Safety Committees
Audit & review	The Major Recovery Team, the University Health, Safety & Wellbeing Committee and the Health & Safety Audit Programme are already set-up to review safety management arrangements and escalate issues to the UEB if necessary	Major Recovery Team, University Health, Safety & Wellbeing Committee, UEB
	Overall audit of response to Covid19 is on the 2020-21 Internal Audit Team's Programme	Internal Audit
	Audit of implementation of Covid19 transmission risk control measures was on the 2020-2021 Health & Safety Audit Programme, and was completed in liaison with Internal Audit, with findings reported to MRT and UHSWC, recommendations being actioned through MRT	Health & Safety Auditor, MRT (Audit has been undertaken and report has been provided to MRT)

Due for revision August 2021